EXTENDED TO NOVEMBER 15, 2015 Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public.

OMB No. 1545-0047 Open to Public Inspection

Internal Revenue Service

► Go to www.irs.gov/Form990 for instructions and the latest information.

	OI LIRE	2010 calefidal year, or tax year beginning	enamg					
B c	heck if	C Name of organization		D Employer Identifi	cation number			
	Addre	BILL & MELINDA GATES MEDICAL RESEARCH INSTITUTE						
	chang Name chang			82-18	308476			
_	initial return		Room/suite					
	Final	245 MAIN STREET	TIOOTII, OUILO		2-2108			
	termin ated	City or town, state or province, country, and ZIP or foreign postal code		G Gross receipts \$	9,822,484.			
]Amend return	CAMBAINGE, MA UZI4Z		H(a) Is this a group re	eturn			
	Applic Ilon pendir			for subordinates	nates? Yes X No			
	· .	245 MAIN STREET, CAMBRIDGE, MA UZ14Z		H(b) Are all subordinates in	ncluded? Yes No			
		mpt status: X 501(c)(3) 501(c) () ◀ (insert no.) 4947(a)(1) (or 527	If "No," attach a	list. (see instructions)			
		e: WWW.GATESMRI,ORG		H(c) Group exemptio				
	orm of Irt 1	organization: Corporation Trust Association Other Summary	L Year	of formation; 2017	State of legal domicile; WA			
ME ME		Briefly describe the organization's mission or most significant activities: THE GAM	TES MRI A	CTIVELY AND				
õ	'	CONTINUOUSLY ENGAGES DIRECTLY IN THE CONDUCT OF MEDICAL RESE	ARCH IN					
nar	l	Check this box 🕨 🔲 if the organization discontinued its operations or dispos		than 25% of its net ass	sets.			
Governance	l .				5			
Ö	4	Number of independent voting members of the governing body (Part VI, line 1b)			0			
Activities &	5	Total number of individuals employed in calendar year 2018 (Part V, line 2a)		5	55			
ξ	6	Total number of volunteers (estimate if necessary)		6	0			
Ç		Total unrelated business revenue from Part VIII, column (C), line 12			0.			
_	b	Net unrelated business taxable income from Form 990-T, line 38			0.			
ne		O 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		Prior Year	Current Year			
		Contributions and grants (Part VIII, line 1h)		262,692,744.	9,622,298.			
Revenue		Program service revenue (Part VIII, line 2g) Investment income (Part VIII, column (A), lines 3, 4, and 7d)		6,014.	0. 200,186.			
æ		Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		0,014.	200,180.			
		Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		262,698,758.	9,822,484.			
		Grants and similar amounts paid (Part IX, column (A), lines 1-3)		0.	0,			
	l .	Benefits paid to or for members (Part IX, column (A), line 4)	0.	0.				
Ø	45	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		0.	14,113,780.			
Expenses	16a	Professional fundraising fees (Part IX, column (A), line 11e)		0.				
æ	b	Total fundralsing expenses (Part IX, column (D), line 25)	22,78777	Garrana da				
ij	''	Other expenses (Part IX, column (A), lines 11a·11d, 11f·24e)		3,027,514.	8,259,858.			
	18	Total expenses. Add lines 13-17 (must equal Part IX, column (A), ilne 25)		3,027,514.				
	19	Revenue less expenses, Subtract line 18 from line 12		259,671,244.	-12,551,154.			
200			Be	ginning of Current Year	End of Year			
Sset	20	Total assets (Part X, line 16)		259,671,244.	248,840,285.			
Net Assets or	21 22	Total liabilitles (Part X, line 26) Net assets or fund balances. Subtract line 21 from line 20		0. 259,671,244.	1,720,195. 247,120,090.			
12.	rt II	Signature Block		237,071,244,	247,120,030.			
		ties of perjury, I declare that I have examined this return, including accompanying schedules	s and stateme	ents, and to the best of my	v knowledge and helief, it is			
		t, and complete. Declaration of preparer (other than officer) is based on all information of wh			y knowledge and benef, it is			
		Dam The		97/1	<u> </u>			
Sign	า	Signature of officer		Date				
Her		MARY THISTLE, CHIEF OF STAFF						
		Type or print name and title						
		Print/Type preparer's name Preparer's signature	1	Date Check [PTIN			
Pald		JOLENE G. COX Jolene C. Cox		11/06/19 self-emplo				
_	arer	Firm's name DELOITTE TAX LLP		Firm's EIN ▶	86-1065772			
USÐ	Only	Firm's address 925 FOURTH AVENUE, SUITE 3300			IC \			
N.4-	. 41 15	SEATTLE, WA 98104-1126	· · · · · · · · · · · · · · · · · · ·	Phone no. (20	06) 716-7000 X Yes No			
WIN	ruue II	S discuss this return with the preparer shown above? (see instructions)		•	X Yes No			

INSTITUTE

Par	t III	Statement of Program Service Accomplishments	
		Check if Schedule O contains a response or note to any line in this Part III	X
1	Briefly	fly describe the organization's mission:	
		GATES MRI ACTIVELY AND CONTINUOUSLY ENGAGES DIRECTLY IN THE	
		DUCT OF MEDICAL RESEARCH IN CONJUNCTION WITH ONE OR MORE HOSPITALS	
		THE PURPOSE OF ADDRESSING MAJOR CAUSES OF ILLNESS AND DEATH IN	
		-INCOME COUNTRIES.	
2		the organization undertake any significant program services during the year which were not listed on the	
		r Form 990 or 990-EZ?	Yes X No
		es," describe these new services on Schedule O.	
3		the organization cease conducting, or make significant changes in how it conducts, any program services?	Yes LX_No
		es," describe these changes on Schedule O.	
4		cribe the organization's program service accomplishments for each of its three largest program services, as measured by ex	
		tion 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total exp	enses, and
		enue, if any, for each program service reported.	,
4a		e:) (Expenses \$15,046,133. including grants of \$) (Revenue \$))
		L & MELINDA GATES MEDICAL RESEARCH INSTITUTE ("GATES MRI") IS	
		GNED WITH THE PURPOSES OF THE BILL & MELINDA GATES FOUNDATION AND	
		DED BY THE VISION THAT EVERY PERSON DESERVES THE OPPORTUNITY TO LEAD	
		EALTHY AND PRODUCTIVE LIFE. THE GATES MRI ACTIVELY AND CONTINUOUSLY	
		AGES DIRECTLY IN THE CONDUCT OF MEDICAL RESEARCH IN CONJUNCTION WITH	
		OR MORE HOSPITALS FOR THE PURPOSE OF ADDRESSING MAJOR CAUSES OF NESS AND DEATH IN DEVELOPING COUNTRIES. THE GATES MRI AIMS TO	
		ITALIZE ON RECENT INNOVATIONS IN MEDICAL RESEARCH, SUCH AS MORE	
		,	
		OROUS APPROACHES TO QUANTITATIVE SCIENCE, TO IDENTIFY CANDIDATES FOR	
		G THERAPIES, VACCINES, DIAGNOSTICS, AND MEDICAL DEVICES THAT WILL P US FIGHT DISEASES THAT DISPROPORTIONATELY AFFECT THE WORLD'S	
		REST PEOPLE. THE GATES MRI'S GOALS ARE TO ERADICATE MALARIA,	
4b		e:) (Expenses \$ including grants of \$) (Revenue \$	
40	(Code:	e:) (Expenses \$ including grants or \$) (Revenue \$)
4c	(Code:	e:) (Expenses \$ including grants of \$) (Revenue \$)
4d	Other	er program services (Describe in Schedule O.)	
	(Expens	enses \$ including grants of \$) (Revenue \$)
4e	Total	al program service expenses 15,046,133.	200

Page 3

INSTITUTE

Form 990 (2018) INSTITUTE Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4		Х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or	_		
_	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			x
_	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	7		x
0	the environment, historic land areas, or historic structures? <i>If</i> "Yes," <i>complete Schedule D, Part II</i>	⊢′		
8	, ,	8		x
9	Schedule D, Part III	l °		
9	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
		9		x
10	If "Yes," complete Schedule D, Part IV Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent	-		
10	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		x
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X	10		
• •	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
_	Part VI	11a	х	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		х
С	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		х
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		Х
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		Х
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		Х
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a		Х
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Х	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	Х	
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b	Х	-
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			.,
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		Х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to	١		
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			•
40	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		Х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines	40		x
40	1c and 8a? If "Yes," complete Schedule G, Part II	18		
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"	40		_ v
00-	complete Schedule G, Part III	19		X
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a 20b		 ^
р 31	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?			\vdash
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I. Parts I and II	21		x
	domostic government on a artix, column (7), into 1: 11 Yes, complete schedule I. Parts I and II	41	I	ı

Page 4

	990 (2018) INSTITUTE 82-18084	76	F	age 4
Pa	TIV Checklist of Required Schedules (continued)		1	
			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			x
23	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		+^-
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete	23	х	
24 a	Schedule J Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the	23		
244	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a		x
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		t
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		x
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L. Part I	25b		х
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or			
	former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes."			
	complete Schedule L, Part II	26		х
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			
	of any of these persons? If "Yes," complete Schedule L, Part III	27		Х
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		Х
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		Х
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,			
	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		Х
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		Х
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations?			
	If "Yes," complete Schedule N, Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		Х
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34	Х	₩
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Х	
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			l
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	<u> </u>	X
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			l
	If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?		1,7	
Pai	Note. All Form 990 filers are required to complete Schedule O To V Statements Regarding Other IRS Filings and Tax Compliance	38	Х	
Га	Check if Schedule O contains a response or note to any line in this Part V			
	Check if Schedule O Contains a response of flote to any line in this Part v			T
4.	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable		Yes	No
_	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 13 14 15	-		
b	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
U	(gambling) winnings to prize winners?	1c		
	\∪			

Page 5 Form 990 (2018) Statements Regarding Other IRS Filings and Tax Compliance (continued) Part V Yes No 2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Х 2b Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) **3a** Did the organization have unrelated business gross income of \$1,000 or more during the year? Х За **b** If "Yes," has it filed a Form 990-T for this year? *If* "No" to line 3b, provide an explanation in Schedule O 3b 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? X 4a **b** If "Yes," enter the name of the foreign country: See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). Х **5a** Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? Х 5b c If "Yes" to line 5a or 5b, did the organization file Form 8886-T? 6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? Х b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? 6b 7 Organizations that may receive deductible contributions under section 170(c). Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? Х 7a If "Yes," did the organization notify the donor of the value of the goods or services provided? 7b Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required X to file Form 8282? 7с d If "Yes." indicate the number of Forms 8282 filed during the year 7<u>d</u> Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? Х Х Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? 7f If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? 7g 7h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year? 8 9 Sponsoring organizations maintaining donor advised funds. Did the sponsoring organization make any taxable distributions under section 4966? 9a Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? 9b 10 Section 501(c)(7) organizations. Enter: a Initiation fees and capital contributions included on Part VIII, line 12 10a Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b 11 Section 501(c)(12) organizations. Enter: Gross income from members or shareholders Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.) 11b 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? 12a b If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b Section 501(c)(29) qualified nonprofit health insurance issuers. a Is the organization licensed to issue qualified health plans in more than one state? 13a Note. See the instructions for additional information the organization must report on Schedule O. Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans c Enter the amount of reserves on hand Х Did the organization receive any payments for indoor tanning services during the tax year? **b** If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O 14b Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or Х excess parachute payment(s) during the year? 15 If "Yes," see instructions and file Form 4720, Schedule N.

16

X

If "Yes," complete Form 4720, Schedule O.

Is the organization an educational institution subject to the section 4968 excise tax on net investment income?

Form 990 (2018)

INSTITUTE

82-1808476

Pag

Part VI Governance, Management, and Disclosure
For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 2 through 7b below to lines 2 through 7b below to line 2

	to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.			
	Check if Schedule O contains a response or note to any line in this Part VI			X
Sec	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 1a 5			
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
	officer, director, trustee, or key employee?	2	Х	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
	of officers, directors, or trustees, or key employees to a management company or other person?	3		Х
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		Х
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		Х
6	Did the organization have members or stockholders?	6	Х	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			
	more members of the governing body?	7a	х	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			
	persons other than the governing body?	7b	Х	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
а	The governing body?	8a	Х	
b	Each committee with authority to act on behalf of the governing body?	8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
	organization's mailing address? If "Yes." provide the names and addresses in Schedule O	9	Х	
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)			
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		Х
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Х	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Х	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Х	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe			
	in Schedule O how this was done	12c	Х	
13	Did the organization have a written whistleblower policy?	13	Х	
14	Did the organization have a written document retention and destruction policy?	14	Х	
15	Did the process for determining compensation of the following persons include a review and approval by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
	The organization's CEO, Executive Director, or top management official	15a	Х	
b	Other officers or key employees of the organization	15b	Х	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
	taxable entity during the year?	16a		Х
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation			
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's			
<u> </u>	exempt status with respect to such arrangements?	16b		
	tion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed WA, MA			
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A if applicable), 990, and 990-T (Section 501(c)(3)s	only) a	availab	ole
	for public inspection. Indicate how you made these available. Check all that apply.			
	X Own website Another's website X Upon request Other (explain in Schedule O)			
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and	tinanc	ıal	
	statements available to the public during the tax year.			
20	State the name, address, and telephone number of the person who possesses the organization's books and records JENNIFER DEGER - 206-709-3100			

500 FIFTH AVENUE N., SEATTLE, WA

98109

Page 7 Form 990 (2018)

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

X

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization no	or any related	orga	niza	tion	con	nper	sate	ed any current officer, di	rector, or trustee.	
(A)	(B)		(C)					(D)	(E)	(F)
Name and Title	Average	(do			ition	l than d	nne	Reportable	Reportable compensation	Estimated
	hours per	box	, unle	ss pe	rson i	s both	n an	compensation		amount of
	week		cer an	ia a a	irecto	r/trus	tee)	from	from related	other
	(list any	recto						the	organizations	compensation
	hours for	or di	99			sated		organization	(W-2/1099-MISC)	from the
	related organizations	rustee	trust		99	n pen		(W-2/1099-MISC)		organization and related
	below	dual t	tiona	١.	nploy	st cor	_			organizations
	line)	Individual trustee or director	In stit utio nal tru stee	Officer	Key employee	Highest compensated employee	Former			organizationio
(1) JIM BROMLEY (END 6/8/2018)	2.00	_	_		_	1 0				
DIRECTOR, SECRETARY & TREASURER	40.00	х		х				0.	254,464.	53,857.
(2) SUSAN DESMOND-HELLMANN	2.00									
DIRECTOR	40.00	Х						0.	1,424,916.	64,862.
(3) EMILIO EMINI	2.00									
DIRECTOR	40.00	Х						0.	515,959.	63,400.
(4) ANDREW FARNUM (START 5/22/2018)	2.00									
DIRECTOR	40.00	Х						0.	232,157.	34,059.
(5) HELENE MADONICK	2.00									
DIRECTOR	40.00	Х						0.	785,879.	82,282.
(6) TREVOR MUNDEL	3.00									
DIRECTOR, BOARD CHAIR	40.00	Х						0.	1,063,792.	74,571.
(7) PENNY HEATON	40.00									
CHIEF EXECUTIVE OFFICER	0.00			Х				705,713.	0.	63,782.
(8) HELEN BOUDREAU (START 6/11/2018	40.00									
SECRETARY & TREASURER	0.00			Х				276,250.	0.	59,708.
(9) SALLY JENNINGS	40.00									
HEAD OF COMPLIANCE & RISK MANAGEMENT	0.00				Х			322,680.	0.	71,163.
(10) JEFF BARRETT	40.00									
HEAD OF QUANTITATIVE SCIENCES	0.00					Х		415,962.	0.	65,337.
(11) DINA BERDIEVA	40.00									
HEAD OF PROJ. MGMT. & CLINICAL OPS	0.00					Х		408,953.	0.	61,016.
(12) DAVID KAUFMAN	40.00									
CHIEF MEDICAL OFFICER	0.00					Х		923,536.	0.	73,410.
(13) MARY THISTLE	40.00									
CHIEF OF STAFF	0.00					Х		431,087.	0.	73,409.
(14) DEBRA WEISS	40.00									
HEAD OF QUALITY ASSURANCE	0.00					Х		510,402.	0.	65,606.
				_		_				
-										
										5 QQQ (224.2)

Section A. Officers, Directors, Trust	tees, Key Emp	loye	es,	and	Hig	jhes	t Co	ompensated Employee	s (continued)	
(A)	(B)			(C				(D)	(E)	(F)
Name and title	Average hours per week	ours per (do not check more than o					an	Reportable compensation from	Reportable compensation from related	Estimated amount of other
	(list any hours for hours	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations	
1b Sub-total							<u> </u>	3,994,583.	4,277,167.	906,462.
c Total from continuation sheets to Part VII							•	0.	0.	0.
d Total (add lines 1b and 1c)							<u> </u>	3,994,583.	4,277,167.	906,462.
• T					,				000 ())	

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization

Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on

For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization

Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services

Yes No line 1a? If "Yes," complete Schedule J for such individual 3 Х and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual 4 Х Х

31

rendered to the organization? If "Yes." complete Schedule J for such person **Section B. Independent Contractors**

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
THE HIGGINS GROUP INC., 701 LEE RD, SUITE	·	
100, CHESTERBROOK, PA 19087	RECRUITING	1,666,958.
WAGGENER EDSTROM WORLDWIDE, INC., 1125 NW	WEBSITE & COMM. PLATFORM	
COUCH STREET, SUITE 500 , PORTLAND, OR	DEVELOPMENT	1,234,025.
STRAIGHTLINE INTERNATIONAL, INC.	COMMUNICATION PLATFORM	
107 GRAND STREET, NEW YORK, NY 10013	DEVELOPMENT	708,587.
INSOURCE SERVICES, INC.		
148 LINDEN ST, WELLESLEY, MA 02482	ACCOUNTING	368,224.
CLARK NUBER CPA & CONSULTANTS		
10900 NE 4TH SUITE 1700, BELLEVUE, WA 98004	ACCOUNTING	199,411.
2 Total number of independent contractors (including but not limited to those lister \$100,000 of compensation from the organization ▶ 13	= 000 (ac ta)	

3

Form 990 (2018) INSTITUTE 82-1808476 Page 9
Part VIII Statement of Revenue

		Check if Schedule O conta	ains a response	or note to any line	e in this Part VIII			
					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
ts ts	1 8	Federated campaigns	1a					
ran	ı	Membership dues						
E,G	(Fundraising events						
ifts ar A		d Related organizations		9,615,910.				
S, G	•	Government grants (contribution						
ioi	1	f All other contributions, gifts, grant						
but		similar amounts not included abov	re 1f	6,388.				
d di	9	Noncash contributions included in lines 1	a-1f: \$					
Contributions, Gifts, Grants and Other Similar Amounts	ı	Total. Add lines 1a-1f			9,622,298.			
				Business Code				
ø	2 8	a						
r Š	ŀ	o						
am Ser	(c						
am	(d						
Program Service Revenue	•	e						
Ā	1	f All other program service rever	nue					
	9	g Total. Add lines 2a-2f						
	3	Investment income (including	dividends, intere	est, and				
		other similar amounts)		▶	200,186.			200,186.
	4	Income from investment of tax	exempt bond p	roceeds				
	5	Royalties						
			(i) Real	(ii) Personal				
	6 a	a Gross rents						
	ŀ	b Less: rental expenses						
	(Rental income or (loss)						
	(d Net rental income or (loss)						
	7 8	a Gross amount from sales of	(i) Securities	(ii) Other				
		assets other than inventory						
	ŀ	Less: cost or other basis						
		and sales expenses						
	(Gain or (loss)						
	(d Net gain or (loss)		·····				
nue	8 8	 Gross income from fundraising including \$ 	•					
Other Reven		contributions reported on line						
Ä		Part IV, line 18						
the	ŀ	Less: direct expenses						
0	(Net income or (loss) from fund	raising events	>				
		a Gross income from gaming ac	-					
		Part IV, line 19						
	ŀ	Less: direct expenses						
	(Net income or (loss) from game	ing activities					
	10 a	a Gross sales of inventory, less r	returns					
		and allowances	а					
	ŀ	Less: cost of goods sold						
		Net income or (loss) from sales						
		Miscellaneous Revenue		Business Code				
	11 a	a						
	ŀ	<u> </u>						
	(
	(d All other revenue						
	•	e Total. Add lines 11a-11d						
	12	Total revenue. See instructions			9,822,484.	0.	0.	200,186.

INSTITUTE

Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Secti	on 501(c)(3) and 501(c)(4) organizations must comp Check if Schedule O contains a respons				X
		(A)	(B)	(C)	(D)
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to domestic organizations				
	and domestic governments. See Part IV, line 21				
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22				
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	1,499,296.	393,842.	1,105,454.	
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)	2 122 252			
7	Other salaries and wages	8,480,062.	6,443,278.	2,036,784.	
8	Pension plan accruals and contributions (include	4 000 040	BB5 05:	0.45 0.65	
	section 401(k) and 403(b) employer contributions)	1,020,319.	775,254.	245,065.	
9	Other employee benefits	2,555,978.	2,229,268.	326,710.	
10	Payroll taxes	558,125.	399,702.	158,423.	
11	Fees for services (non-employees):				
a	Management	220 155		220 155	
b	Legal	228,155.		228,155.	
С	Accounting	556,159.		556,159.	
d	Lobbying				
e	Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
g	Other. (If line 11g amount exceeds 10% of line 25,	4,168,417.	3 407 373	761,044.	
40	column (A) amount, list line 11g expenses on Sch O.)	1,160,817.	3,407,373.	1,160,817.	
12	Advertising and promotion	121,763.	29,813.	91,950.	
13	Office expenses	234,394.	217,466.	16,928.	
14	Information technology	231,331.	217,400.	10,520.	
15	Royalties	641,525.	487,084.	154,441.	
16	Occupancy	747,011.	562,512.	184,499.	
17	Travel Payments of travel or entertainment expenses	, , , , , , , , , , , , , , , , , , , ,	302,312.	101,133.	
18	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	56,540.	44,068.	12,472.	
20		,	,555.	,	
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	510.		510.	
23	Insurance			· •	
24	Other expenses. Itemize expenses not covered				
	above. (List miscellaneous expenses in line 24e. If line				
	24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
а	FURNITURE & EQUIPMENT	208,145.	24,459.	183,686.	
b	RECRUITING	89,601.	7,016.	82,585.	
С	DUES & SUBSCRIPTIONS	23,428.	15,258.	8,170.	
d	STATE TAXES & FEES	2,675.	·	2,675.	
	All other expenses	20,718.	9,740.	10,978.	
25	Total functional expenses. Add lines 1 through 24e	22,373,638.	15,046,133.	7,327,505.	0
26	Joint costs. Complete this line only if the organization	-			
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				

INSTITUTE

Form 990 (2018) Part X Balance Sheet

· ui	נא	Dalance Offeet					
		Check if Schedule O contains a response or not	te to an	y line in this Part X I			
					(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing				1	
	2	Savings and temporary cash investments			18,777,713.	2	15,406,853.
	3	Pledges and grants receivable, net	240,886,156.	3	232,900,096.		
	4	Accounts receivable, net				4	
	5	Loans and other receivables from current and for					
		trustees, key employees, and highest compensation	ated em	ployees. Complete			
		Part II of Schedule L				5	
	6	Loans and other receivables from other disquali	fied per	rsons (as defined under			
		section 4958(f)(1)), persons described in section	4958(c)(3)(B), and contributing			
		employers and sponsoring organizations of sect	tion 501	I(c)(9) voluntary			
छ		employees' beneficiary organizations (see instr).	Compl	ete Part II of Sch L		6	
Assets	7	Notes and loans receivable, net				7	
	8	Inventories for sale or use				8	
	9	Prepaid expenses and deferred charges			0.	9	44,854.
	10a	Land, buildings, and equipment: cost or other					
		basis. Complete Part VI of Schedule D	10a	6,119.			
	b	Less: accumulated depreciation	10b	510.	0.	10c	5,609.
	11	Investments - publicly traded securities				11	
	12	Investments - other securities. See Part IV, line	11			12	
	13	Investments - program-related. See Part IV, line			13		
	14	Intangible assets			14		
	15	Other assets. See Part IV, line 11		7,375.	15	482,873.	
	16	Total assets. Add lines 1 through 15 (must equ		259,671,244.	16	248,840,285.	
	17	Accounts payable and accrued expenses			0.	17	1,720,195.
	18	Grants payable				18	
	19	Deferred revenue				19	
	20	Tax-exempt bond liabilities				20	
	21	Escrow or custodial account liability. Complete	Part IV	of Schedule D		21	
S	22	Loans and other payables to current and former					
ii ti		key employees, highest compensated employee	es, and	disqualified persons.			
Liabilities						22	
_	23	Secured mortgages and notes payable to unrela				23	
	24	Unsecured notes and loans payable to unrelated	d third	oarties		24	
	25	Other liabilities (including federal income tax, pa	ıyables	to related third			
		parties, and other liabilities not included on lines	s 17-24)	. Complete Part X of			
		Schedule D		<u> </u>		25	
	26				0.	26	1,720,195.
		Organizations that follow SFAS 117 (ASC 958		k here 🕨 🗓 and			
es		complete lines 27 through 29, and lines 33 an	id 34.		050 654 044		0.45 4.00 0.00
anc	27			·····	259,671,244.	27	247,120,090.
Bak	28	Temporarily restricted net assets				28	
l pu	29				29		
Ξ		Organizations that do not follow SFAS 117 (A	SC 958	B), check here			
ō		and complete lines 30 through 34.					
ets	30	Capital stock or trust principal, or current funds				30	
Ass	31	Paid-in or capital surplus, or land, building, or ed				31	
Net Assets or Fund Balances	32	Retained earnings, endowment, accumulated in	come,	or other funds	250 651 011	32	245 400 000
2	33				259,671,244.	33	247,120,090.
	34	Total liabilities and net assets/fund balances .			259,671,244.	34	248,840,285.

Form **990** (2018)

Form 990 (2018) INSTITUTE 82-1808476 Page **12**

Pai	T XI Reconciliation of Net Assets						
	Check if Schedule O contains a response or note to any line in this Part XI						
1	Total revenue (must equal Part VIII, column (A), line 12)	1		,822,			
2	Total expenses (must equal Part IX, column (A), line 25)	2	22	,373,	638.		
3	Revenue less expenses. Subtract line 2 from line 1						
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))						
5	Net unrealized gains (losses) on investments	5					
6	Donated services and use of facilities	6					
7	Investment expenses	7					
8	Prior period adjustments	8					
9	Other changes in net assets or fund balances (explain in Schedule O)	9			0.		
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,						
	column (B))	10	247	,120,	090.		
Pai	t XII Financial Statements and Reporting						
	Check if Schedule O contains a response or note to any line in this Part XII				<u>Ш</u>		
				Yes	No		
1	Accounting method used to prepare the Form 990: Cash X Accrual Other						
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	Ο.					
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		Х		
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a					
	separate basis, consolidated basis, or both:						
	Separate basis Consolidated basis Both consolidated and separate basis						
b	Were the organization's financial statements audited by an independent accountant?		2b	Х			
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	basis,					
	consolidated basis, or both:						
	Separate basis X Consolidated basis Both consolidated and separate basis						
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	audit,					
	review, or compilation of its financial statements and selection of an independent accountant?		2c	Х			
	If the organization changed either its oversight process or selection process during the tax year, explain in Sche	dule O.					
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sin	gle Audit					
	Act and OMB Circular A-133?		3a		Х		
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required	red audit					
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3b				

Form **990** (2018)

SCHEDULE A

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Total

Name of the organization

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

BILL & MELINDA GATES MEDICAL RESEARCH

OMB No. 1545-0047

ZU18Open to Public

Inspection

Employer identification number

INSTITUTE 82-1808476 Reason for Public Charity Status (All organizations must complete this part.) See instructions Part I The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). Х A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: UNIVERSITY OF WASHINGTON, SEATTLE, WASHINGTON An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (iv) Is the organization listed n your governing document? (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other (described on lines 1-10 organization support (see instructions) support (see instructions) No above (see instructions))

Schedule A (Form 990 or 990-EZ) 2018 INSTITUTE Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar year (or fiscal year beginning in) (a) 2014 **(b)** 2015 (c) 2016 (d) 2017 (e) 2018 (f) Total 1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") 2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf 3 The value of services or facilities furnished by a governmental unit to the organization without charge 4 Total. Add lines 1 through 3 5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) 6 Public support. Subtract line 5 from line 4. Section B. Total Support Calendar year (or fiscal year beginning in) (a) 2014 **(b)** 2015 (c) 2016 (d) 2017 (e) 2018 (f) Total 7 Amounts from line 4 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources 9 Net income from unrelated business activities, whether or not the business is regularly carried on 10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) Total support. Add lines 7 through 10 Gross receipts from related activities, etc. (see instructions)

3	First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section	501(c)(3)
	organization, check this box and stop here	
e	ction C. Computation of Public Support Percentage	

Section C. Computation of Public Support Percentage					
14 Public support percentage for 2018 (line 6, column (f) divided by line 11, column (f))	14	%			
15 Public support percentage from 2017 Schedule A, Part II, line 14	15	%			
16a 33 1/3% support test - 2018. If the organization did not check the box on line 13, and line 14 is 33 1/3% or m	ore, c	check this box and			
stop here. The organization qualifies as a publicly supported organization					
b 33 1/3% support test - 2017. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3%	or m	ore, check this box			
and stop here. The organization qualifies as a publicly supported organization		> □			
17a 10% -facts-and-circumstances test - 2018. If the organization did not check a box on line 13, 16a, or 16b, a	and lir	ne 14 is 10% or more,			

and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization b 10% -facts-and-circumstances test - 2017. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization

18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions

Schedule A (Form 990 or 990-EZ) 2018

82-1808476

Schedule A (Form 990 or 990-EZ) 2018 INSTITUTE

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support	low, picase comp	orete i dit ii.j				
Calendar year (or fiscal year beginning in)	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
1 Gifts, grants, contributions, and		, ,				
membership fees received. (Do not						
include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services per-						
formed, or facilities furnished in						
any activity that is related to the						
organization's tax-exempt purpose 3 Gross receipts from activities that						
are not an unrelated trade or bus-						
iness under section 513						
4 Tax revenues levied for the organ-						
ization's benefit and either paid to						
or expended on its behalf						
5 The value of services or facilities						
furnished by a governmental unit to						
the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and						
3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that						
exceed the greater of \$5,000 or 1% of the						
amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support. (Subtract line 7c from line 6.) Section B. Total Support						<u> </u>
Calendar year (or fiscal year beginning in)	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
9 Amounts from line 6	(4) = 0 : :	(2) 23 : 3	(6) 20 10	(4,) = 3	(0, 20.10	(1) 1010.
10a Gross income from interest,						
dividends, payments received on securities loans, rents, royalties,						
and income from similar sources						
b Unrelated business taxable income						
(less section 511 taxes) from businesses						
acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b,						
whether or not the business is						
regularly carried on						
or loss from the sale of capital						
assets (Explain in Part VI.)				1		
14 First five years. If the Form 990 is for	the organization'	s first second thin	ı d fourth or fifth ta	x vear as a sectio	n 501(c)(3) organiza	ation
check this box and stop here	ŭ		*	•	. , . ,	. —
Section C. Computation of Public	Support Per	rcentage				
15 Public support percentage for 2018 (lin	ne 8, column (f), c	divided by line 13,	column (f))		15	%
16 Public support percentage from 2017					16	%
Section D. Computation of Invest					 	
17 Investment income percentage for 20					17	%
18 Investment income percentage from 2					18	%
19a 33 1/3% support tests - 2018. If the						▶ □
more than 33 1/3%, check this box and	-	-				
b 33 1/3% support tests - 2017. If the oline 18 is not more than 33 1/3%, chec	•			•	•	
20 Private foundation. If the organization						

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes." answer (b) and (c) below.
- b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? |f "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.
- b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes." answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes." complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes." provide detail in Part VI.
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes." provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
 - b Did the organization have any excess business holdings in the tax year? (Use Schedule C. Form 4720, to determine whether the organization had excess business holdings.)

		Yes	No
	_		
	1		
	2		
	3a		
	3b		
	3с		
	_		
	4a		
	4b		
	4c		
	40		
	_		
	5a		
	5b		
	5c		
	6		
	7		
	8		
	9a		
	Oh		
	9b		
	9с		
	10a		
	10b		
_			

Pai	rt IV Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)			
	below, the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c		
	tion B. Type I Supporting Organizations			
	· · · · · · · · · · · · · · · · · · ·		Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to			
	regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
	tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or			
	controlled the organization's activities. If the organization had more than one supported organization,			
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported			
	organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported	•		
_	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	, · ·			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,	2		
Sec	supervised, or controlled the supporting organization. etion C. Type II Supporting Organizations			
000	nion of Type it oupporting organizations		Yes	No
4	Ware a majority of the organization's directors or trustees during the tay year also a majority of the directors		162	NO
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed	4		
<u>Sac</u>	the supported organization(s). tion D. All Type III Supporting Organizations	_ 1		
000	nion b. All Type in Supporting Organizations		Vaa	Na
	Did the exemination provide to each of its supported exeminations, but he lest day of the fifth month of the		Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the	_		
•	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
_	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
800	supported organizations played in this regard.	3		
	tion E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instruction).	ns).		
a	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see	nstructions,		г
2	Activities Test. Answer (a) and (b) below.		Yes	No
а				
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined	_		
	that these activities constituted substantially all of its activities.	2a		
b				
	of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the			
	reasons for the organization's position that its supported organization(s) would have engaged in these			
	activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer (a) and (b) below.			
а				
	trustees of each of the supported organizations? Provide details in Part VI.	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
	of its supported organizations? If "Yes." describe in Part VI the role played by the organization in this regard.	3b		

Schedule A (Form 990 or 990-EZ) 2018 INSTITUTE

Pai	Type III Non-Functionally Integrated 509(a)(3) Supporting	ıg Organi	zations		
1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI.) See instructions are instructional content of the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI.)					
	other Type III non-functionally integrated supporting organizations must co	mplete Sec	tions A through E.		
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)	
1	Net short-term capital gain	1			
2	Recoveries of prior-year distributions	2			
3	Other gross income (see instructions)	3			
4	Add lines 1 through 3	4			
5	Depreciation and depletion	5			
6	Portion of operating expenses paid or incurred for production or				
	collection of gross income or for management, conservation, or				
	maintenance of property held for production of income (see instructions)	6			
7	Other expenses (see instructions)	7			
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8			
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)	
1	Aggregate fair market value of all non-exempt-use assets (see	•			
	instructions for short tax year or assets held for part of year):				
a	Average monthly value of securities	1a			
b	Average monthly cash balances	1b			
С	Fair market value of other non-exempt-use assets	1c			
d	Total (add lines 1a, 1b, and 1c)	1d			
	Discount claimed for blockage or other	•			
	factors (explain in detail in Part VI):				
2	Acquisition indebtedness applicable to non-exempt-use assets	2			
3	Subtract line 2 from line 1d	3			
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount,				
	see instructions)	4			
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5			
6	Multiply line 5 by .035	6			
7	Recoveries of prior-year distributions	7			
8	Minimum Asset Amount (add line 7 to line 6)	8			
Sect	ion C - Distributable Amount			Current Year	
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1			
2	Enter 85% of line 1	2			
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3			
4	Enter greater of line 2 or line 3	4			
5	Income tax imposed in prior year	5			
6	Distributable Amount. Subtract line 5 from line 4, unless subject to				
	emergency temporary reduction (see instructions)	6			
7	Check here if the current year is the organization's first as a non-functional		d Type III supporting orga	nization (see	
	instructions).	. •	., ., .,	,	

Schedule A (Form 990 or 990-EZ) 2018

Schedule A (Form 990 or 990-EZ) 2018 INSTITUTE

Par	¹t V │ Type III Non-Functionally Integrated 50	9(a)(3) Supporting Orga	nizations (continued)	
Secti	ion D - Distributions			Current Year
1	Amounts paid to supported organizations to accomplish ex	xempt purposes		
2	Amounts paid to perform activity that directly furthers exer			
	organizations, in excess of income from activity			
3	Administrative expenses paid to accomplish exempt purpo	 S		
4	Amounts paid to acquire exempt-use assets	· · · · · · · · · · · · · · · · · · ·		
5	Qualified set-aside amounts (prior IRS approval required)			
6	Other distributions (describe in Part VI). See instructions.			
7	Total annual distributions. Add lines 1 through 6.			
8	Distributions to attentive supported organizations to which	the organization is responsive		
	(provide details in Part VI). See instructions.	5		
9	Distributable amount for 2018 from Section C, line 6			
10	Line 8 amount divided by line 9 amount			
		(i)	(ii)	(iii)
Secti	ion E - Distribution Allocations (see instructions)	Excess Distributions	Underdistributions Pre-2018	Distributable Amount for 2018
1	Distributable amount for 2018 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2018 (reason-			
	able cause required- explain in Part VI). See instructions.			
3	Excess distributions carryover, if any, to 2018			
a	From 2013			
b	From 2014			
c	From 2015			
d	From 2016			
е	From 2017			
f	Total of lines 3a through e			
g	Applied to underdistributions of prior years			
h	Applied to 2018 distributable amount			
i_	Carryover from 2013 not applied (see instructions)			
j_	Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4	Distributions for 2018 from Section D,			
	line 7: \$			
а	Applied to underdistributions of prior years			
b	Applied to 2018 distributable amount			
С	Remainder. Subtract lines 4a and 4b from 4.			
5	Remaining underdistributions for years prior to 2018, if			
	any. Subtract lines 3g and 4a from line 2. For result greate	r		
	than zero, explain in Part VI. See instructions.			
6	Remaining underdistributions for 2018. Subtract lines 3h			
	and 4b from line 1. For result greater than zero, explain in			
	Part VI. See instructions.			
7	Excess distributions carryover to 2019. Add lines 3j			
_	and 4c.			
8	Breakdown of line 7:			
a	Excess from 2014			
	Excess from 2015			
	Excess from 2016			
	Excess from 2017			
	Excess from 2018			

Schedule A (Form 990 or 990-EZ) 2018

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

▶ Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

OMB No. 1545-0047

Name of the organization

BILL & MELINDA GATES MEDICAL RESEARCH INSTITUTE

Employer identification number 82 - 1808476

	organization answered "Yes" on Form 990, Part IV, line	(a) Donor advised funds	(b) Funds and other accounts
	Total number at and of year	(a) Donor advised funds	(b) i dilas and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in w	_	
_	are the organization's property, subject to the organization's e		
6	Did the organization inform all grantees, donors, and donor ad		
	for charitable purposes and not for the benefit of the donor or		
Dai	impermissible private benefit? Til Conservation Easements. Complete if the organization		
			I, Part IV, line 7.
1	Purpose(s) of conservation easements held by the organization		
	Preservation of land for public use (e.g., recreation or ec	. —	storically important land area
	Protection of natural habitat	Preservation of a ce	ertified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualifie	ed conservation contribution in the forn	
	day of the tax year.		Held at the End of the Tax Y
а	Total number of conservation easements		
b			
С	Number of conservation easements on a certified historic structure	cture included in (a)	2c
d	Number of conservation easements included in (c) acquired af	•	
	listed in the National Register		2d
3	Number of conservation easements modified, transferred, rele	ased, extinguished, or terminated by the	ne organization during the tax
	year ▶		
4	Number of states where property subject to conservation ease	ement is located	_
5	Does the organization have a written policy regarding the period	odic monitoring, inspection, handling of	f
	violations, and enforcement of the conservation easements it l	holds?	Yes
6	Staff and volunteer hours devoted to monitoring, inspecting, h	nandling of violations, and enforcing cor	nservation easements during the year
			
7	Amount of expenses incurred in monitoring, inspecting, handli	ing of violations, and enforcing conserv	ation easements during the year
	▶ \$		
8	Does each conservation easement reported on line 2(d) above	satisfy the requirements of section 170	0(h)(4)(B)(i)
	and section 170(h)(4)(B)(ii)?		Yes
9	In Part XIII, describe how the organization reports conservation	n easements in its revenue and expens	se statement, and balance sheet, and
	include, if applicable, the text of the footnote to the organization	on's financial statements that describes	s the organization's accounting for
	conservation easements.		
Pa	t III Organizations Maintaining Collections of	Art, Historical Treasures, or C	Other Similar Assets.
	Complete if the organization answered "Yes" on Form 9	990, Part IV, line 8.	
1a	If the organization elected, as permitted under SFAS 116 (ASC	C 958), not to report in its revenue state	ement and balance sheet works of art,
	historical treasures, or other similar assets held for public exhi	bition, education, or research in further	rance of public service, provide, in Part XI
	the text of the footnote to its financial statements that describ	es these items.	
b	If the organization elected, as permitted under SFAS 116 (ASC	C 958), to report in its revenue statemer	nt and balance sheet works of art, historic
	treasures, or other similar assets held for public exhibition, edu	ucation, or research in furtherance of p	ublic service, provide the following amour
	relating to these items:	·	-
			\$
	(i) Revenue included on Form 990, Part VIII, line 1		
	(i) Revenue included on Form 990, Part VIII, line 1		
2	(ii) Assets included in Form 990, Part X		> \$
2	(ii) Assets included in Form 990, Part X If the organization received or held works of art, historical treatments.	sures, or other similar assets for financ	> \$
2 a	(ii) Assets included in Form 990, Part X	sures, or other similar assets for finance 6 (ASC 958) relating to these items:	

	BILL & MELIN	IDA GATES MEDI	CAL RE	SEARCH							
Sche	dule D (Form 990) 2018 INSTITUTE							32-180			age 2
Par	t III Organizations Maintaining Co	llections of A	rt, Hist	orical Tre	easures, or	Other S	imilar <i>A</i>	ssets	(continu	ied)	
3	Using the organization's acquisition, accession	n, and other record	ds, check	any of the	following that	are a signif	icant use	of its c	ollection it	ems	
	(check all that apply):										
а	Public exhibition		d 🗌	Loan or exc	change progra	ıms					
b	Scholarly research		е 🗌	Other							
С	Preservation for future generations										
4	Provide a description of the organization's colle	ections and explai	in how th	ney further th	ne organizatio	n's exempt	purpose	in Part	XIII.		
5	During the year, did the organization solicit or r	receive donations	of art, hi	storical trea	sures, or othe	r similar ass	sets				
	to be sold to raise funds rather than to be main	ntained as part of	the orgar	nization's co	ollection?			\square	Yes		No
Par	t IV Escrow and Custodial Arrange								line 9, or		
	reported an amount on Form 990, Part						-				
1a	Is the organization an agent, trustee, custodiar	or other intermed	diary for	contribution	s or other ass	ets not incl	uded				
	on Form 990, Part X?								Yes		No
b	If "Yes," explain the arrangement in Part XIII ar										
	· · ·	•	_						Amount		
С	Beginning balance						1c				
	Additions during the year						1d				
	Distributions during the year						1e				
f	Ending balance						1f				
2a	Did the organization include an amount on For								Yes		No
b	If "Yes," explain the arrangement in Part XIII. C	heck here if the e	xplanatio	n has been	provided on F	Part XIII]
Par	t V Endowment Funds. Complete if t	the organization a	nswered	"Yes" on Fo	orm 990, Part	IV, line 10.					
		(a) Current year	(b) F	Prior year	(c) Two year	s back (d)	Three yea	rs back	(e) Four y	ears/	back
1a	Beginning of year balance										
b	Contributions										
С	Net investment earnings, gains, and losses										
d	Grants or scholarships										
е	Other expenditures for facilities										
	and programs										
f	Administrative expenses										
g	End of year balance										
2	Provide the estimated percentage of the currer	nt year end baland	ce (line 1	g, column (a	i)) held as:						
а	Board designated or quasi-endowment		%								
b	Permanent endowment >	%									
С	Temporarily restricted endowment ▶	%									
	The percentages on lines 2a, 2b, and 2c should	d equal 100%.									
За	Are there endowment funds not in the possess	sion of the organiz	ation tha	t are held a	nd administer	ed for the o	rganizatio	on	_		
	by:								\	/es	No
	(i) unrelated organizations								3a(i)		
	(ii) related organizations								3a(ii)		
b	If "Yes" on line 3a(ii), are the related organization								3b		
4	Describe in Part XIII the intended uses of the o	rganization's endo									
Par	t VI Land, Buildings, and Equipme	nt.									
	Complete if the organization answered	"Yes" on Form 99	0, Part \	/, line <u>11a</u> . S	See Form 990	, Part X, line	10				
	Description of property	(a) Cost or basis (invest	other	(b) Cos	t or other (other)	(c) Accu	imulated ciation		(d) Book	value	-
	Land	`	•								
	Buildings										

Schedule D (Form 990) 2018

5,609.

5,609.

510.

e Other

c Leasehold improvements

d Equipment

Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)

6,119.

Schedule D) (Form 990) 2018 INSTITUTE				82-1808476	Page 3
	Investments - Other Securities.					
	Complete if the organization answered "Yes"	on Form 990. Part IV. line	11b. See Form 990. I	Part X. line 12.		
(a) Descrip	ption of security or category (including name of security)	(b) Book value		aluation: Cost or e	end-of-year market	t value
		(1)			,	
. ,	al derivatives r-held equity interests					
(3) Other	rrield equity litterests					
	-					
(A)						
(B)						
(C)						
(D)						
(E)						
(F)						
(G)						
<u>(H)</u>						
Total. (Col. ((b) must equal Form 990, Part X, col. (B) line 12.)					
Part VIII	Investments - Program Related.					
	Complete if the organization answered "Yes"					
	(a) Description of investment	(b) Book value	(c) Method of va	aluation: Cost or e	end-of-year market	t value
(1)						
(2)						
(3)						
(4)						
(5)						
(6)						
(7)						
(8)						
(9)						
	(b) must equal Form 990, Part X, col. (B) line 13.)					
Part IX		1				
	Complete if the organization answered "Yes"	on Form 990 Part IV line	11d See Form 990 F	Part X line 15		
		Description	114. 000 1 01111 000, 1	are x, into 10.	(b) Book	value
(4)	(-)				(3) 200.1	
(1)						
(2)						
(3)					+	
(4)					_	
(5)						
(6)						
(7)						
(8)						
(9)						
Total. (Colu	ımn (b) must equal Form 990, Part X, col. (B) lin	e 15.)			<u> </u>	
Part X	Other Liabilities.					
	Complete if the organization answered "Yes"	on Form 990, Part IV, line	11e or 11f. See Form	990, Part X, line 2	25.	
1.	(a) Description of liability		(b) Book value			
(1) Fed	deral income taxes					
(2)						
(3)						
(4)						
(5)						
(6)						
(7)						
(8)						
<u>(9)</u>						
•	umn (b) must equal Form 990, Part X, col. (B) lin	,				
	/ for uncertain tax positions. In Part XIII, provide					
organiz	cation's liability for uncertain tax positions unde	r FIN 48 (ASC 740). Check	here if the text of the			
				S	chedule D (Form	990) 2018

82-1808476

Page 4

Pai	t XI Reconciliation of Revenue per Audited Financial S	tatements With Revenue	e per Return.	
	Complete if the organization answered "Yes" on Form 990, Part IV	, line 12a.		
1	Total revenue, gains, and other support per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:	1 1		
а	Net unrealized gains (losses) on investments			
b	Donated services and use of facilities			
С	Recoveries of prior year grants			
d	Other (Describe in Part XIII.)	2d		
е	Add lines 2a through 2d			
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:	1.1		
a	Investment expenses not included on Form 990, Part VIII, line 7b			
b	Other (Describe in Part XIII.)			
_C	Add lines 4a and 4b			
5 Da	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line TXII Reconciliation of Expenses per Audited Financial S	12.)Statements With Expens	es per Return	
Га		-	es per neturn.	
	Complete if the organization answered "Yes" on Form 990, Part IV			
1	Total expenses and losses per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:	ا ء ا		
a	Donated services and use of facilities	l l		
b	Prior year adjustments			
C	Other losses			
d	Other (Describe in Part XIII.)		- 00	
e	Add lines 2a through 2d			
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	40		
a	Investment expenses not included on Form 990, Part VIII, line 7b			
b	Other (Describe in Part XIII.) Add lines 4a and 4b		4c	
5	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I. line			
	t XIII Supplemental Information.	e 16.)		
	de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a ar	nd 4: Part IV. lines 1b and 2b: Pa	urt V. line 4: Part X. line 2: Part X	I.
	2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide		,	-,
		3		

SCHEDULE F (Form 990)

Department of the Treasury Internal Revenue Service

INSTITUTE

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

➤ Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Inspection

OMB No. 1545-0047

Name of the organization

BILL & MELINDA GATES MEDICAL RESEARCH

Employer identification number

82-1808476

Part I General Infor	mation on A	ctivities Out	side the United States. Comple	ete if the organization answered "Y	es" on				
Form 990, Part I\				-					
1 For grantmakers. Does	·								
the grantees' eligibility for	the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? Yes No								
2 For grantmakers. Desc	ribe in Part V the	e organization's	procedures for monitoring the use of its	s grants and other assistance outsi	de the				
United States.									
3 Activities per Region. (TI	he following Part		an be duplicated if additional space is n	eeded.)	_				
(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors	(d) Activities conducted in the region (by type) (such as, fundraising, pro- gram services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in the region	(f) Total expenditures for and investments in the region				
		in the region		CONDUCT MEDICAL	in the region				
				RESEARCH, IDENTIFY					
EAST ASIA AND THE				MEDICAL RESEARCH					
PACIFIC	0	0	PROGRAM SERVICES	PARTNERS	577.				
		_		CONDUCT MEDICAL					
				RESEARCH, IDENTIFY					
EUROPE (INCLUDING				MEDICAL RESEARCH					
ICELAND & GREENLAND)	0	0	PROGRAM SERVICES	PARTNERS	361,880.				
				CONDUCT MEDICAL	· · · · ·				
				RESEARCH, IDENTIFY					
				MEDICAL RESEARCH					
NORTH AMERICA	0	0	PROGRAM SERVICES	PARTNERS	10,129.				
				CONDUCT MEDICAL					
				RESEARCH, IDENTIFY					
				MEDICAL RESEARCH					
SUB-SAHARAN AFRICA	0	0	PROGRAM SERVICES	PARTNERS	68,987.				
	_				441 550				
3 a Subtotal	0	0			441,573.				
b Total from continuation	_								
sheets to Part I	0	0			0.				
c Totals (add lines 3a	_				441 573				
and 3b)	0	0			441,573.				

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2018

Schedule F (Form 990) 2018

Part II

INSTITUTE

Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any

82-1808476

recipient who received more than \$5,000. Part II can be duplicated if additional space is needed. 1 (g) Amount of (h) Description (i) Method of (b) IRS code section (d) Purpose of (f) Manner of (e) Amount (a) Name of organization valuation (book, FMV, (c) Region noncash of noncash and EIN (if applicable) grant of cash grant cash disbursement assistance assistance appraisal, other) 2 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter

Page 2

3 Enter total number of other organizations or entities

INSTITUTE Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed. (h) Method of valuation (book, FMV, appraisal, other) (c) Number of (d) Amount of (e) Manner of (f) Amount of (g) Description of (a) Type of grant or assistance (b) Region recipients cash grant cash disbursement noncash noncash assistance assistance

INSTITUTE

Schedule F (Form 990) 2018 Part IV Foreign Forms

1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	Yes	X No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)	Yes	X No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To Certain Foreign Corporations (see Instructions for Form 5471)	Yes	X No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)	Yes	X No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)	Yes	X No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990)	Yes	X No

Schedule F (Form 990) 2018

Schedule F (Form 990) 2018

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.
 ► Attach to Form 990.
 ► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public

Inspection

OMB No. 1545-0047

Internal Revenue Service Name of the organization

Department of the Treasury

BILL & MELINDA GATES MEDICAL RESEARCH INSTITUTE

Employer identification number 82-1808476

Pa	art I Questions Regarding Compensation	·		
			Yes	No
1 a	Check the appropriate box(es) if the organization provided any of the fo	ollowing to or for a person listed on Form 990,		
	Part VII, Section A, line 1a. Complete Part III to provide any relevant info	ormation regarding these items.		
	X First-class or charter travel	Housing allowance or residence for personal use		
	Travel for companions	Payments for business use of personal residence		
	Tax indemnification and gross-up payments	Health or social club dues or initiation fees		
	Discretionary spending account	Personal services (such as maid, chauffeur, chef)		
b	If any of the boxes on line 1a are checked, did the organization follow a	written policy regarding payment or		
	reimbursement or provision of all of the expenses described above? If "	'No," complete Part III to explain1	X c	
2	Did the organization require substantiation prior to reimbursing or allow	ring expenses incurred by all directors,		
	trustees, and officers, including the CEO/Executive Director, regarding	the items checked on line 1a?	X	
3	Indicate which, if any, of the following the filing organization used to es-	tablish the compensation of the organization's		
	CEO/Executive Director. Check all that apply. Do not check any boxes	for methods used by a related organization to		
	establish compensation of the CEO/Executive Director, but explain in P	art III.		
	Compensation committee	Vritten employment contract		
	X Independent compensation consultant	Compensation survey or study		
	Form 990 of other organizations	Approval by the board or compensation committee		
4	During the year, did any person listed on Form 990, Part VII, Section A,	line 1a, with respect to the filing		
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4	а	Х
b	Participate in, or receive payment from, a supplemental nonqualified re-	tirement plan?4)	Х
С	Participate in, or receive payment from, an equity-based compensation	arrangement? 4		Х
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable	amounts for each item in Part III.		
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must	complete lines 5-9.		
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organic	anization pay or accrue any compensation		
	contingent on the revenues of:			
а	The organization?		а	X
b)	X
	If "Yes" on line 5a or 5b, describe in Part III.			
6	, , , , , ,	anization pay or accrue any compensation		
	contingent on the net earnings of:			
а	The organization?	<u>_6</u>	а	X
		6)	Х
	If "Yes" on line 6a or 6b, describe in Part III.			
7	, , , , ,			
	not described on lines 5 and 6? If "Yes," describe in Part III			Х
8	Were any amounts reported on Form 990, Part VII, paid or accrued pure			
	initial contract exception described in Regulations section 53.4958-4(a)	(3)? If "Yes," describe in Part III	3	Х
9	If "Yes" on line 8, did the organization also follow the rebuttable presun	nption procedure described in		
	Regulations section 53.4958-6(c)?			

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2018

INSTITUTE

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns		
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	in column (B) reported as deferred on prior Form 990	
(1) JIM BROMLEY (END 6/8/2018)	(i)	0.	0.	0.	0.	0.	0.	0.	
DIRECTOR, SECRETARY & TREASURER	(ii)	231,917.	0.	22,547.	37,563.	16,294.	308,321.	0.	
(2) SUSAN DESMOND-HELLMANN	(i)	0.	0.	0.	0.	0.	0.	0.	
DIRECTOR	(ii)	1,167,912.	132,188.	124,816.	41,250.	23,612.	1,489,778.	0.	
(3) EMILIO EMINI	(i)	0.	0.	0.	0.	0.	0.	0.	
DIRECTOR	(ii)	493,809.	0.	22,150.	41,250.	22,150.	579,359.	0.	
(4) ANDREW FARNUM (START 5/22/2018)	(i)	0.	0.	0.	0.	0.	0.	0.	
DIRECTOR	(ii)	227,772.	2,100.	2,285.	25,202.	8,857.	266,216.	0.	
(5) HELENE MADONICK	(i)	0.	0.	0.	0.	0.	0.	0.	
DIRECTOR	(ii)	365,200.	0.	420,679.	41,250.	41,032.	868,161.	0.	
(6) TREVOR MUNDEL	(i)	0.	0.	0.	0.	0.	0.	0.	
DIRECTOR, BOARD CHAIR	(ii)	1,012,640.	0.	51,152.	41,250.	33,321.	1,138,363.	0.	
(7) PENNY HEATON	(i)	625,000.	76,200.	4,513.	41,250.	22,532.	769,495.	0.	
CHIEF EXECUTIVE OFFICER	(ii)	0.	0.	0.	0.	0.	0.	0.	
(8) HELEN BOUDREAU (START 6/11/2018	(i)	220,673.	50,600.	4,977.	40,601.	19,107.	335,958.	0.	
SECRETARY & TREASURER	(ii)	0.	0.	0.	0.	0.	0.	0.	
(9) SALLY JENNINGS	(i)	276,923.	42,500.	3,257.	41,250.	29,913.	393,843.	0.	
HEAD OF COMPLIANCE & RISK MANAGEMENT	(ii)	0.	0.	0.	0.	0.	0.	0.	
(10) JEFF BARRETT	(i)	270,000.	50,000.	95,962.	41,250.	24,087.	481,299.	0.	
HEAD OF QUANTITATIVE SCIENCES	(ii)	0.	0.	0.	0.	0.	0.	0.	
(11) DINA BERDIEVA	(i)	358,953.	50,000.	0.	20,769.	40,247.	469,969.	0.	
HEAD OF PROJ. MGMT. & CLINICAL OPS	(ii)	0.	0.	0.	0.	0.	0.	0.	
(12) DAVID KAUFMAN	(i)	528,846.	200,000.	194,690.	41,250.	32,160.	996,946.	0.	
CHIEF MEDICAL OFFICER	(ii)	0.	0.	0.	0.	0.	0.	0.	
(13) MARY THISTLE	(i)	370,193.	50,000.	10,894.	41,250.	32,159.	504,496.	0.	
CHIEF OF STAFF	(ii)	0.	0.	0.	0.	0.	0.	0.	
(14) DEBRA WEISS	(i)	360,577.	45,000.	104,825.	41,250.	24,356.	576,008.	0.	
HEAD OF QUALITY ASSURANCE	(ii)	0.	0.	0.	0.	0.	0.	0.	
	(i)								
	(ii)								
	(i)								
	(ii)								

INSTITUTE

Part III Supplemental Information
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.
PART I, LINE 1A
THE TRAVEL POLICY, APPLICABLE TO ALL EMPLOYEES, ALLOWS FOR FIRST-CLASS
AIR TRAVEL ON DOMESTIC RED-EYE FLIGHTS DEPARTING AFTER 9:00 PM THAT
EXCEED FIVE HOURS IN DURATION.
RELOCATION PACKAGES ARE GENERALLY PROVIDED TO NEW EMPLOYEES WHO RESIDE
MORE THAN 50 MILES OUTSIDE OF CAMBRIDGE, MASSACHUSSETTS. THE
ORGANIZATION GROSSES UP TAXABLE RELOCATION BENEFITS.

SCHEDULE O

(Form 990 or 990-EZ) Department of the Treasury

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ.

OMB No. 1545-0047

Inspection

▶ Go to www.irs.gov/Form990 for the latest information. Internal Revenue Service BILL & MELINDA GATES MEDICAL RESEARCH **Employer identification number** Name of the organization INSTITUTE 82-1808476 FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: CONJUNCTION WITH ONE OR MORE HOSPITALS FOR THE PURPOSE OF ADDRESSING MAJOR CAUSES OF ILLNESS AND DEATH IN LOW-INCOME COUNTRIES, FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS: ACCELERATE THE END OF THE TUBERCULOSIS EPIDEMIC, AND END DIARRHEAL DEATHS IN CHILDREN. FORM 990, PART VI, SECTION A, LINE 2: SUSAN DESMOND-HELLMANN, TREVOR MUNDEL, ANDREW FARNUM, EMILIO EMINI, AND HELENE MADONICK HAVE A BUSINESS RELATIONSHIP AS EMPLOYEES OF THE BILL & MELINDA GATES FOUNDATION. JIM BROMLEY, FORMER OFFICER, HAD A BUSINESS RELATIONSHIP AS AN EMPLOYEE OF THE BILL & MELINDA GATES FOUNDATION DURING THE 2018 TAX YEAR. FORM 990, PART VI, SECTION A, LINE 6: THE SOLE MEMBER OF BILL & MELINDA GATES MEDICAL RESEARCH INSTITUTE IS BILL & MELINDA GATES FOUNDATION. FORM 990, PART VI, SECTION A, LINE 7A: BILL & MELINDA GATES FOUNDATION, THE SOLE MEMBER OF BILL & MELINDA GATES MEDICAL RESEARCH INSTITUTE, HAS THE AUTHORITY TO APPOINT AND REMOVE DIRECTORS.

FORM 990, PART VI, SECTION A, LINE 7B:

BILL & MELINDA GATES FOUNDATION. THE SOLE MEMBER OF BILL & MELINDA GATES

Name of the organization BILL & MELINDA GATES MEDICAL RESEARCH INSTITUTE	Employer identification number 82-1808476
MEDICAL RESEARCH INSTITUTE, HAS THE AUTHORITY TO AMEND THE ARTICLES OF	
INCORPORATION, ADOPT A PLAN OF MERGER OR CONSOLIDATION, AUTHORIZE THE SALE,	
LEASE, OR EXCHANGE OF ALL OR SUBSTANTIALLY ALL OF THE ASSETS OF THE	
ORGANIZATION, AUTHORIZE THE VOLUNTARY DISSOLUTION OF THE ORGANIZATION AND	
ADOPTION OF A PLAN FOR THE DISTRIBUTION OF THE ASSETS OF THE ORGANIZATION.	
FORM 990, PART VI, SECTION B, LINE 11B:	
THE FORM 990 IS PREPARED BY A THIRD-PARTY ACCOUNTANT. AFTER PREPARATION, IT	
IS REVIEWED IN DETAIL BY CHIEF OF STAFF OF THE INSTITUTE, AND THE TAX TEAM	
AND CONTROLLER OF BILL & MELINDA GATES FOUNDATION, THE SOLE MEMBER OF BILL	
& MELINDA GATES MEDICAL RESEARCH INSTITUTE. A COPY OF THE FORM 990 IS	
PROVIDED TO THE ENTIRE BOARD PRIOR TO FILING WITH THE INTERNAL REVENUE	
SERVICE.	
FORM 990, PART VI, SECTION B, LINE 12C:	
ALL OFFICERS, DIRECTORS AND KEY EMPLOYEES ARE CONSIDERED "COVERED PERSONS"	
FOR THE ORGANIZATION'S CONFLICT OF INTEREST POLICY, AND AS SUCH, ARE	
REQUIRED TO ANNUALLY DISCLOSE ANY RELATIONSHIPS THAT COULD GIVE RISE TO	
CONFLICTS OF INTEREST INVOLVING THE ORGANIZATION. IN ADDITION, ANY	
TRANSACTIONS BETWEEN THE ORGANIZATION AND ANY OF THESE INDIVIDUALS (OR	
THEIR FAMILY MEMBERS OR AN AFFILIATED ENTITY) MUST BE DISCLOSED TO THE	
SECRETARY. IF THE SECRETARY HAS A POTENTIAL CONFLICT OF INTEREST, IT MUST	
BE DISCLOSED TO THE CHIEF EXECUTIVE OFFICER. THE SECRETARY AND CHIEF	
EXECUTIVE OFFICER ARE RESPONSIBLE FOR REVIEWING THE ANNUAL CONFLICT OF	
INTEREST DISCLOSURES AND RESOLVING ANY POTENTIAL CONFLICT OF INTERESTS THAT	
MAY ARISE. THE COVERED PERSON IS REQUIRED TO REFRAIN FROM USING HIS OR HER	
PERSONAL INFLUENCE TO ENCOURAGE THE ORGANIZATION TO ENTER INTO THE COVERED	
TRANSACTION. ADDITIONALLY, HE OR SHE MUST NOT PARTICIPATE IN ANY	

Name of the organization BLL & MELINDA GATES MEDICAL RESEARCH	Employer identification number
INSTITUTE	82-1808476
DISCUSSIONS REGARDING THE COVERED TRANSACTIONS WITH OFFICERS, DIRECTORS AND	
EMPLOYEES OF THE ORGANIZATION, EXCEPT TO RESPOND TO REQUESTS FOR	
INFORMATION. IF THE TRANSACTION IS DEEMED TO BE REASONABLE BY THE	
DISINTERESTED DIRECTORS (IN THE CASE OF A CONFLICT INVOLVING A DIRECTOR OR	
THE CHIEF EXECUTIVE OFFICER) OR CHIEF EXECUTIVE OFFICER (IN THE CASE OF A	
CONFLICT INVOLVING ANOTHER OFFICER OR KEY EMPLOYEE), THE ORGANIZATION MAY	
ENTER INTO THE TRANSACTION, AS LONG AS IT IS FAIR AND REASONABLE TO THE	
ORGANIZATION.	
FORM 990, PART VI, SECTION B, LINE 15:	
THE ORGANIZATION DETERMINES COMPENSATION FOR ITS CHIEF EXECUTIVE OFFICER,	
OTHER OFFICERS, AND KEY EMPLOYEES BASED ON A COMPENSATION STUDY. THE BOARD	
IS PRESENTED WITH STUDY DATA, REVIEWS IT TO DETERMINE REASONABLE	
COMPENSATION AND THEN APPROVES COMPENSATION FOR THESE INDIVIDUALS	
ACCORDINGLY.	
BILL & MELINDA GATES FOUNDATION, THE SOLE MEMBER OF BILL & MELINDA GATES	
MEDICAL RESEARCH INSTITUTE, CONDUCTED THE INITIAL COMPENSATION REVIEWS IN	
2017, INCLUDING THE COMPENSATION PACKAGE FOR THE CHIEF EXECUTIVE OFFICER.	
IN 2018, COMPENSATION FOR ALL OFFICERS AND KEY EMPLOYEES WAS REVISITED BY	
THE BILL & MELINDA GATES MEDICAL RESEARCH INSTITUTE BOARD AND DEEMED	
REASONABLE AND APPROPRIATE BASED ON STUDY DATA.	
FORM 990, PART VI, SECTION C, LINE 19:	
THE ORGANIZATION'S GOVERNING DOCUMENTS AND CONFLICT OF INTEREST POLICY ARE	
AVAILABLE UPON REQUEST. BILL & MELINDA GATES MEDICAL RESEARCH INSTITUTE'S	
FINANCIAL STATEMENTS ARE CONSOLIDATED WITH BILL & MELINDA GATES FOUNDATION,	
AND THE CONSOLIDATED FINANCIAL STATEMENTS ARE AVAILABLE AT	

Schedule O (Form 990 or 9			Page 2
Name of the organization	BILL & MELINDA GATES MEDI INSTITUTE	ICAL RESEARCH	Employer identification number 82-1808476
WWW.GATESFOUNDATION.	ORG.		
FORM 990, PART VI, S	ECTION A, LINE 9		
ANY OFFICER, DIRECTO	OR, TRUSTEE, OR KEY EMPLOY	EE THAT IS AN EMPLOYEE OF	
THE BILL & MELINDA G	ATES FOUNDATION CAN BE REA	ACHED AT THE FOLLOWING	
ADDRESS. FOR 2018, T	HIS INCLUDES SUSAN DESMONI	D-HELLMANN, JIM BROMLEY,	
TREVOR MUNDEL, EMILI	O EMINI, HELENE MADONICK A	AND ANDREW FARNUM:	
P.O. BOX 23350			
SEATTLE, WA 98102			
FORM 990, PART VII,	SECTION B, LINE 1		
WEBSITE DEVELOPMENT	AND COMMUNICATION PLATFORM	M DEVELOPMENT EXPENSES	
PAID TO WAGGENER EDS	TROM WORLDWIDE, INC. AND	STRAIGHTLINE	
INTERNATIONAL, INC.	ARE RELATED TO START-UP EX	XPENDITURES.	
EUDW 000 DYDW IA I	TMP 11C OFFED PPPC.		
OTHER FEES FOR SERVI	·		
PROGRAM SERVICE EXPE		136,386.	
MANAGEMENT AND GENER		0.	
FUNDRAISING EXPENSES		0.	
TOTAL EXPENSES		136,386.	
		,	
SCIENTIFIC CONSULTIN	G AND TECHNICAL ASSISTANCE	Е:	
PROGRAM SERVICE EXPE	NSES	862,004.	
MANAGEMENT AND GENER	AL EXPENSES	0.	
FUNDRAISING EXPENSES	:	0.	
TOTAL EXPENSES		862,004.	

Name of the organization BILL & MELINDA GATES MEDICAL RESEARCH INSTITUTE		Employer identification number 82-1808476
		1 02 200077
RECRUITING AND PUBLIC RELATIONS:		
PROGRAM SERVICE EXPENSES	1.857.606.	
MANAGEMENT AND GENERAL EVERNERS		
TOTAL EXPENSES	2,130,333.	
OPERATIONAL ASSISTANCE:		
PROGRAM SERVICE EXPENSES	551,377.	
MANAGEMENT AND GENERAL EXPENSES		
FUNDRAISING EXPENSES		
TOTAL EXPENSES		
TOTAL OTHER FEES ON FORM 990, PART IX, LINE 11G, COL A	4,168,417.	

SCHEDULE R (Form 990)

Department of the Treasury Internal Revenue Service

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information. BILL & MELINDA GATES MEDICAL RESEARCH

Employer identification number

OMB No. 1545-0047

Open to Public

Inspection

Name of the organization INSTITUTE 82-1808476 Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33. (d) (f) (a) (b) (c) (e) Name, address, and EIN (if applicable) Primary activity Legal domicile (state or Total income End-of-year assets Direct controlling of disregarded entity entity foreign country) Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section	(f) Direct controlling entity	1	g) 512(b)(13) rolled tity?
				501(c)(3))		Yes	No
BILL & MELINDA GATES FOUNDATION (BMGF) -							
56-2618866, P.O. BOX 23350, SEATTLE, WA							
98102	GRANTMAKING FOUNDATION	WASHINGTON	501(C)(3)	PF	N/A		Х
GATES PHILANTHROPY PARTNERS - 47-3290897					BILL & MELINDA		
P.O. BOX 23350					GATES FOUNDATION		
SEATTLE, WA 98102	GRANTMAKING PUBLIC CHARITY	WASHINGTON	501(C)(3)	LINE 7	(BMGF)	Х	
BILL & MELINDA GATES FOUNDATION TRUST							
(BMGFT) - 91-1663695, P.O. BOX 23350,	7						
SEATTLE, WA 98102	GRANTMAKING FOUNDATION	WASHINGTON	501(C)(3)	PF	N/A		х

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2018

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(i	າ)	(i)	(j)	(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling entity	Predominant income (related, unrelated, excluded from tax under	Share of total income	Share of end-of-year assets	alloca	ortionate tions?	Code V-UBI amount in box 20 of Schedule	managi partne	_
		country)		sections 512-514)			Yes	No	K-1 (Form 1065)	Yes N	<u> </u>
ACCELERATOR GPS SIDE CAR]										
FUND, L.P 81-4667411, P.O.	PROGRAM RELATED										
BOX 13329, RESEARCH TRIANGLE	INVESTMENT OF										
PARK, NC 27709	BMGF	DE	N/A	N/A	N/A	N/A	N/A		N/A	N/A	N/A
GREENBRIAR AS HOLDINGS, L.P.											
- 98-1208908, 555 THEODORE]										
FREMD AVE, STE. A-201, RYE,	INVESTMENT OF	CAYMAN									
NY 10580	BMGFT	ISLANDS	N/A	N/A	N/A	N/A	N/A		N/A	N/A	N/A
GREENBRIAR COINVESTMENT - TP,											
L.P 46-3257147, 555]										
THEODORE FREMD AVE, STE.	INVESTMENT OF										
A-201, RYE, NY 10580	BMGFT	DE	N/A	N/A	N/A	N/A	N/A		N/A	N/A	N/A
GREENBRIAR EQUITY FUND II-A,											
L.P 26-0438001, 555]										
THEODORE FREMD AVE, STE.	INVESTMENT OF										
A-201, RYE, NY 10580	BMGFT	DE	N/A	N/A	N/A	N/A	N/A		N/A	N/A	N/A

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign	(d) Direct controlling entity	(e) Type of entity (C corp, S corp,	(f) Share of total income	(g) Share of end-of-year	(h) Percentage ownership	512(b	tion b)(13) rolled tity?
		country)		or trust)		assets		Yes	No
AFRICAN AGRICULTURAL CAPITAL FUND LLC -									
98-1017696, 6TH FLOOR, TOWER A, 1 CYBERCITY,	PROGRAM RELATED								
EBENE, MAURITIUS	INVESTMENT OF BMGF	MAURITIUS	N/A	C CORP	N/A	N/A	N/A	х	
GREENBRIAR AS, LP - 98-1208754									
555 THEODORE FREMD AVE, STE. A-201		CAYMAN							
RYE, NY 10580	INVESTMENT OF BMGFT	ISLANDS	N/A	C CORP	N/A	N/A	N/A		Х
JOINT FUND SPV 1 LLC - 98-1434108									
P.O. BOX 10008, WILLOW HOUSE, CRICKET SQUARE	PROGRAM RELATED	CAYMAN							
GRAND CAYMAN, CAYMAN ISLANDS KY1-1001	INVESTMENT OF BMGF	ISLANDS	N/A	C CORP	N/A	N/A	N/A	х	
JOINT FUND SPV 2 LLC - 98-1434482									
P.O. BOX 10008, WILLOW HOUSE, CRICKET SQUARE	PROGRAM RELATED	CAYMAN							
GRAND CAYMAN, CAYMAN ISLANDS KY1-1001	INVESTMENT OF BMGF	ISLANDS	N/A	C CORP	N/A	N/A	N/A	х	

Schedule R (Form 990) INSTITUTE 82-1808476

Part III Continuation of Identification of Related Organizations Taxable as a Partnership

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(I	h)	(i)	(j)	(k)
Name, address, and EIN	Primary activity	Legal domicile	Direct controlling	Predominant income	Share of total	Share of	Disprop	oortion-	Code V-UBI	Genera	Percentage
of related organization		(state or foreign	entity	(related, unrelated, excluded from tax under	income	end-of-year assets	ate allo	cations?	amount in box 20 of Schedule	manag	r? Ownership
		country)		sections 512-514)		400010	Yes	No	K-1 (Form 1065)	Yes I	lo
GREENBRIAR EQUITY FUND III											
AIV MM NV LP - 81-1112433,											
555 THEODORE FREMD AVE, STE.	INVESTMENT OF										
A-201, RYE, NY 10580	BMGFT	DE	N/A	N/A	N/A	N/A	N/A		N/A	N/A	N/A
GREENBRIAR EQUITY FUND III											
AIV NV L.P 98-1208417, 555]										
THEODORE FREMD AVE, STE.	INVESTMENT OF	CAYMAN									
A-201, RYE, NY 10580	BMGFT	ISLANDS	N/A	N/A	N/A	N/A	N/A		N/A	N/A	N/A
GREENBRIAR EQUITY FUND III]										
AIV SK NV, L.P 47-3805287,]										
555 THEODORE FREMD AVE, STE.	INVESTMENT OF										
A-201, RYE, NY 10580	BMGFT	DE	N/A	N/A	N/A	N/A	N/A		N/A	N/A	N/A
GREENBRIAR EQUITY FUND III-A]										
AIV WFCI, L.P 98-1219020,											
555 THEODORE FREMD AVE, STE.	INVESTMENT OF	CAYMAN									
A-201, RYE, NY 10580	BMGFT	ISLANDS	N/A	N/A	N/A	N/A	N/A		N/A	N/A	N/A
GREENBRIAR EQUITY FUND III-A,]										
L.P 46-1543216, 555											
THEODORE FREMD AVE, STE.	INVESTMENT OF										
A-201, RYE, NY 10580	BMGFT	DE	N/A	N/A	N/A	N/A	N/A		N/A	N/A	N/A
THE GLOBAL GOOD FUND I LLC -]										
27-2796838, 3150 139TH AVE	INVESTMENT OF										
SE, BELLEVUE, WA 98005	BMGFT	DE	N/A	N/A	N/A	N/A	N/A		N/A	N/A	N/A
]										
]										
]										
										Ш	
]										
]										
]										
										Ш	
]										
]										

Page 3

Х

Yes No

1a

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

c Gift, grant, or capital contribution from related organization(s)					х		
c Gift, grant, or capital contribution from related organization(s)							
d Loans or loan guarantees to or for related organization(s)							
e Loans or loan guarantees by related organization(s)						Х	
						77	
f Dividends from related organization(s)				1f 1g		X	
g Sale of assets to related organization(s)							
h Purchase of assets from related organization(s)							
i Exchange of assets with related organization(s)							
j Lease of facilities, equipment, or other assets to related organization(s)							
k Lease of facilities, equipment, or other assets from related organization(s)				1k		х	
 k Lease of facilities, equipment, or other assets from related organization(s) I Performance of services or membership or fundraising solicitations for related organization(s) 							
m Performance of services or membership or fundraising solicitations by related organization(s)							
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)							
o Sharing of paid employees with related organization(s)							
p Reimbursement paid to related organization(s) for expenses				1p	х		
q Reimbursement paid by related organization(s) for expenses				1q		Х	
•							
r Other transfer of cash or property to related organization(s)						Х	
s Other transfer of cash or property from related organization(s)							
2 If the answer to any of the above is "Yes," see the instructions for informati	ion on who must complete th	is line, including covered relati	onships and transaction thresholds.				
(a)	(b)	(-)	(d)				
Name of related organization	Transaction type (a-s)	(c) Amount involved	Method of determining amount in	volved			
Name of related organization	Transaction			volved			
Name of related organization	Transaction			volved			
Name of related organization)	Transaction			volved			
Name of related organization (1)	Transaction			volved			
Name of related organization Name of related organization	Transaction			volved			
Name of related organization Name of related organization	Transaction			volved			
Name of related organization Name of related organization	Transaction			volved			
Name of related organization Name of related organization	Transaction			volved			
Name of related organization Name of related organization Name of related organization	Transaction	Amount involved			n 990) 2018	

82-1808476

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a)	(b)	(c)	(d)	(e) Are all	(f)	(g)	(h)	(i)	(j)	(k)
Name, address, and EIN	Primary activity	Legal domicile	Predominant income (related, unrelated, excluded from tax under sections 512-514)	Are all partners sec	Share of	Share of	Dispro	por-	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Genera	or Percentage
of entity		(state or foreign	related, unrelated,	partners sec 501(c)(3) orgs.?	total	end-of-year	allocati	ite ons?	amount in box 20	managi	ownership
·		country)	sections 512-514)	Yes No		assets	Yes	No	(Form 1065)	Yes N	
			000000000000000000000000000000000000000	Tes No			1165	INO	(1 01111 1000)	resin	'
							++			\vdash	+
							\Box				
							+				_
							T				
	-										
							\sqcup			$\sqcup \!\!\!\! \perp$	
]										
							+			\vdash	+

BILL & MELINDA GATES MEDICAL RESEARCH

Schedule R	(Form 990) 2018	INSTITUTE	82-1808476	Page 5
Part VII	(Form 990) 2018 Supplemental Info	mation.		
		ation for responses to questions on Schedule R. See instructions		
	Provide additional inform	ation for responses to questions on Schedule h. See instructions	•	

832165 10-02-18